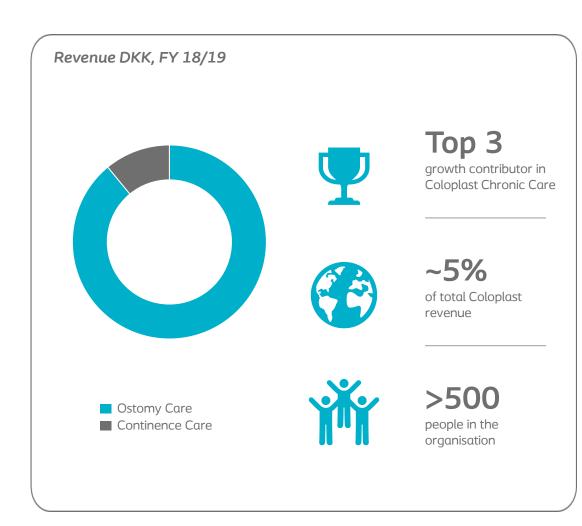
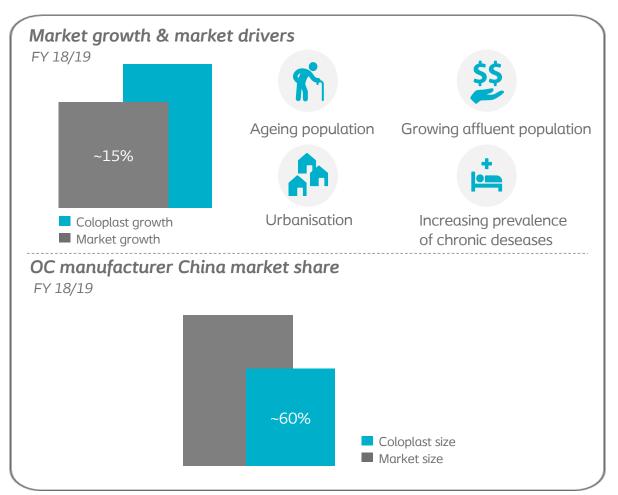


### We have a solid leadership position in China Ostomy Care





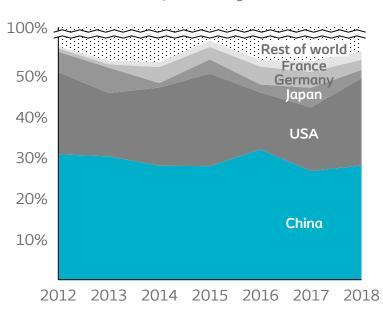




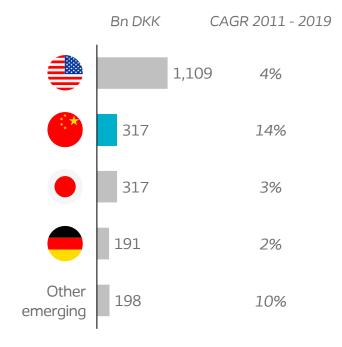
### We need to win in China to win globally

# China is the largest contributor to world economy growth

% of total GDP growth

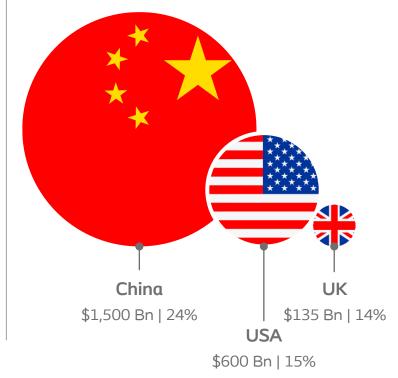


# China is the world 2nd largest and fastest growing med-tech market



# China's online retail market is large and growing fast

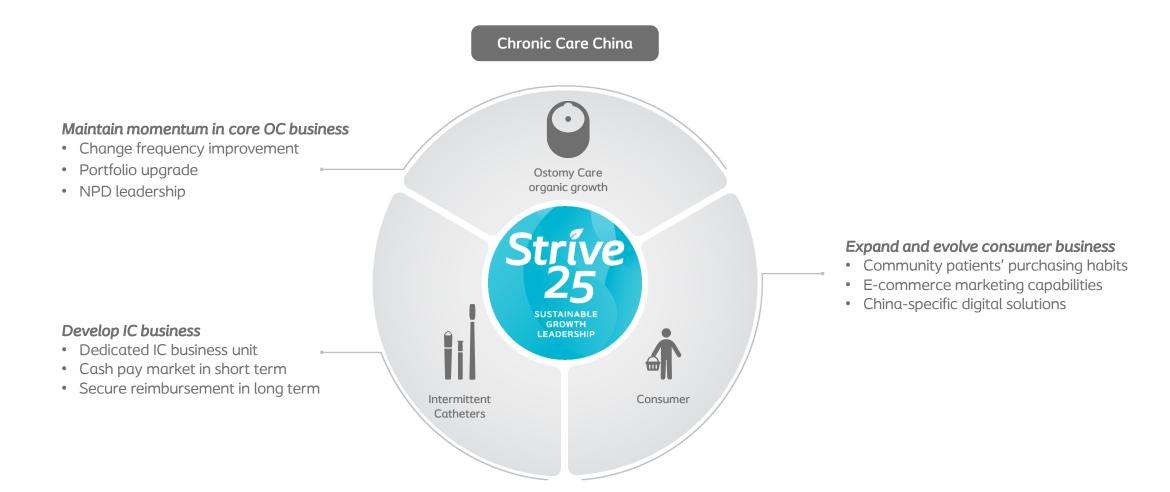
Online retail value, USD | 2017 – 2019 CAGR %



Note: Other emerging includes Brazil, Russia, India, Turkey and SEA Source: IMS World review, EIU, World Bank



# Strive 25 focuses on the core while building new opportunities



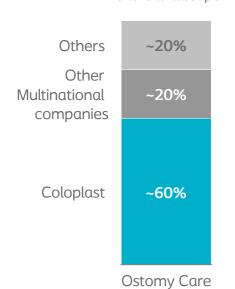


# With strong coverage and a broad product offering, Ostomy Care will remain the core of our strategy and growth

Coloplast is the market leader with strong coverage...

... and there are large opportunities for continued growth

OC competitive market share landscape





Strong *preference in hospital* setting



High quality clinical education to HCPs improving **standard of care** 



Present in **+130** cities with population of more than 1 million



Market leading position in digital channel







 Increase supporting products penetration & usage frequency









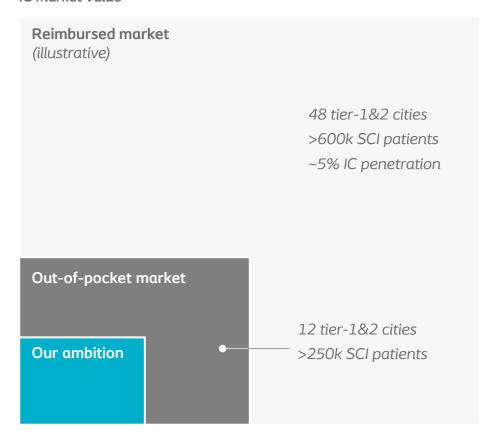




# We will develop the IC category in a selected number of high potential cities

IC is a large potential value pool but it is underdeveloped

IC market value



We will develop the market and drive profitable growth



Selective account coverage in high-potential cities



High quality clinical education to HCPs and consumers



Differentiated product offering between hospital and community



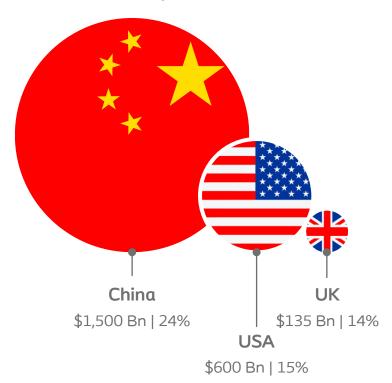
Extensive patient support including Coloplast Care and subscription services



### We can leverage our online position to seize new opportunities

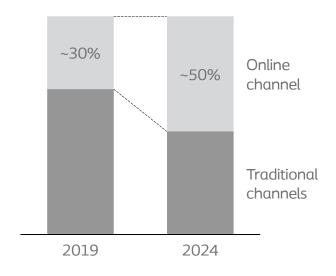
# China's online retail market is large and growing fast

Online retail value, USD | 2017 – 2019 CAGR %



# Medical consumables are also moving online

China OC market, channel value



# We are leaders in all major online platforms

China OC online market, share of total







# China has the ambition to deliver strong profitable growth

China Chronic Care 2025 strategic themes



Our ambition for China Chronic Care



**Ambition** 

Continue to outgrow the market

Market growth ~15%



#### Our mission

Making life easier for people with intimate healthcare needs

#### Our values

Closeness... to better understand Passion... to make a difference Respect and responsibility... to guide us

#### Our vision

Setting the global standard for listening and responding

