

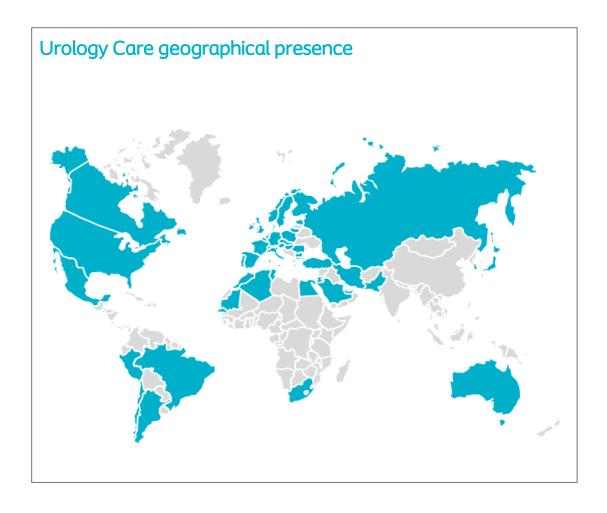
### **Urology Care Update**

Coloplast Capital Markets Day 2016 Steffen Eichner Hovard, SVP Urology Care

Coloplast A/S - Ostomy Care / Continence Care / Wound & Skin Care / Urology Care

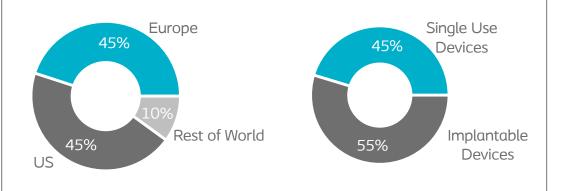


### **Introducing Urology Care**



#### Urology Care at a glance

- Broad and deep portfolio of implantable and single use devices for Surgical Urology procedures
- Sales in 75 countries
- Key regions: US, Europe, Japan, Australia, Latin America
- 650 employees including production
- 2014/15 revenue DKK 1.4bn (10% of Group revenue)





# The global Urology Care market size is around DKK 11bn growing 3-5%

	Market dynamics	Market size (DKKbn)	Market growth
Endourology	<ul> <li>Some changes in how competitors go to market</li> <li>Focus on time- and cost-effective solutions</li> <li>More pervasive use of flexible scopes</li> </ul>	~3	~5%
Men's Health	<ul> <li>Increased competitor concentration</li> <li>Conditions often are side effect of cancer treatment</li> <li>Strong focus on education on implant technique</li> </ul>	~3	~4%
General Urology	<ul> <li>Lower cost competitors attempting entry</li> <li>Market growth driven by aging population</li> <li>New treatments like Botox injection for OAB</li> </ul>	~2	~3%
Women's Health	<ul> <li>Heightened regulatory requirements</li> <li>US consolidation for both physicians and industry</li> <li>Needs for solutions validated by medical communities</li> </ul>	~3	~3%



# The industry has been consolidating and future consolidation is likely

Competitors	Men's Health	Female Pelvic Health	Endourology	General Urology
<b>Coloplast</b>				
Scientific  Advancing science for life™				
COOK*				
Regional/National competitors				
ETHICON PART OF THE Johnson Johnson FAMILY OF COMPANIES				



## The biggest industry change is occurring in the Female Pelvic Health business

## Industry & regulatory changes

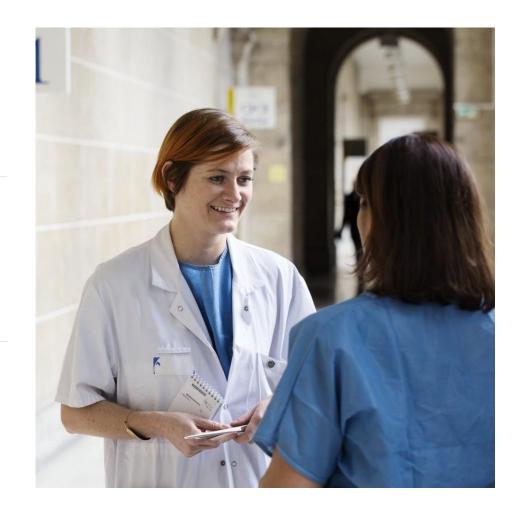
- · Consolidation for both physicians and industry continues to occur
- In January, FDA issued two final orders to strengthen data requirements for surgical mesh to repair pelvic organ prolapse
- The FDA changes were anticipated and have not changed our vision and direction

## Coloplast strategy

- We believe in providing the highest quality, most innovative products for patients
- Our product portfolio provides treatment options to meet customer needs around the world
- We continue to invest in clinical studies (including 522's) and physician training to take advantage of market opportunities

### Mesh litigation update

- The MDL for transvaginal surgical mesh products was formed in 2012. Multidistrict litigations average 5-6 years
- Coloplast is progressing through the MDL process at a typical rate
- The DKK 4.5bn provision (DKK 4bn net provision) for the mesh litigation is currently considered sufficient



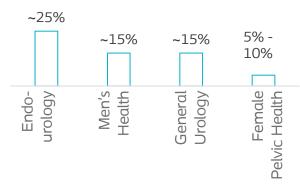


# Coloplast enjoys a 10-15% global market share, and is positioned to expand further

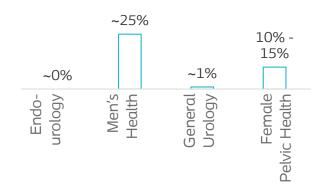


In percent

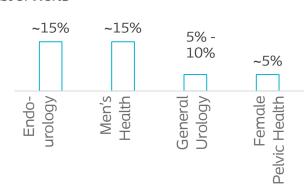
#### Europe



#### **United States**



#### Rest of World



#### Europe - Coloplast growth drivers

- Leverage full product portfolio with existing customer relations
- Continue to optimize go-to market structure
- Well positioned for hospital contracts/GPOs and tenders

#### United States - Coloplast growth drivers

- Leverage implantable device growth momentum
- Maximize value from hospital contracts/GPOs
- Introduction of Endourology based on proven model

#### Rest of World – Coloplast growth drivers

- Continue to invest in market registration
- Continue to develop go-to market structures
- Leverage proven commercial models for full portfolio benefits



### In 2012 we embarked on a journey towards becoming a global leader within Urology Care

## Years 2016-18 Years 2013-15 Globalising Maximizing Present Investing In Future

Years 2018-

- · Increasing market share
- Global Standard For Listening And Responding
- Operating-As-One



Globalised

Aligned Execution Leveraging Effect

### Innovation is key to becoming a global leader









# We are becoming an industry leader by executing on the following strategies



Expanding our geographical coverage by continued market registrations and growing our sales organization and distributor network



Providing a consistent product portfolio and service experience throughout the world that benefits our customers and their patients.



Setting the global standard for listening and responding, and investing where innovation can make a real difference

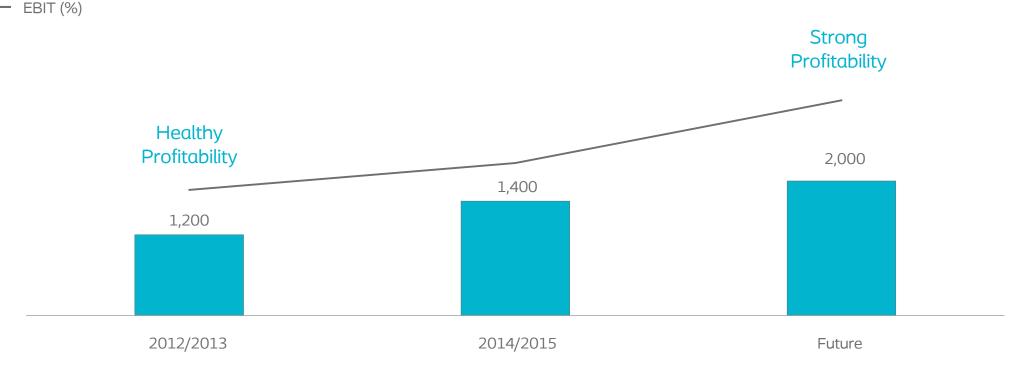


Delivering commercial excellence through global programmes; leveraging CRM, Segmentation & Targeting and Cross-Selling



## Urology Care will continue to deliver high growth and strong profitability

Net revenue (DKKm)





### Our mission

Making life easier for people with intimate healthcare needs

### Our values

Closeness... to better understand Passion... to make a difference Respect and responsibility... to guide us

### Our vision

Setting the global standard for listening and responding

