

## **Coloplast in China Presentation to Nordea Markets**

9 September 2013



#### Who are we?



Vagn Heiberg
SVP Region China



Mikkel Dalgaard Heuer
Director, Wound Care, Region China



Michael Juhl Petersen Holtze
Director, Business Support, Region China

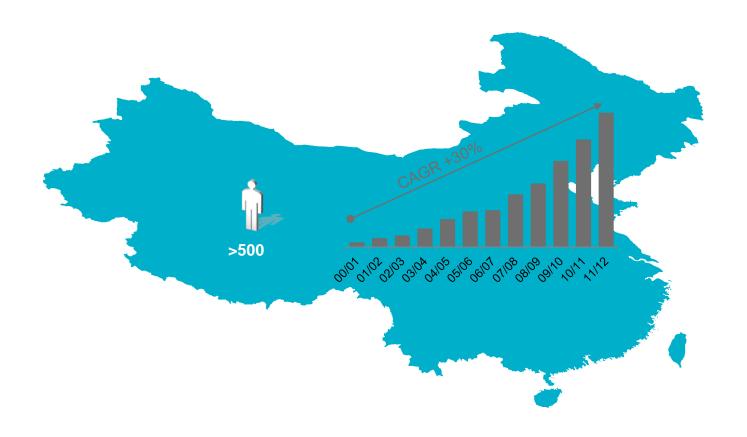


Hu Zhan
Head of Public and Regulatory Affairs, Region China





China represents the fastest growing region for Coloplast, and today more than 500 people are employed in our commercial activities in China



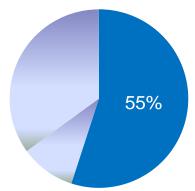


Our main business drivers in the region are Ostomy Care and Wound Care, which account for ~90% of our total revenue. Within both of these business areas we have achieved market leadership in China

#### **Ostomy Care**

Ostomy products include ostomy bags for people who have had a stoma, i.e. a surgical procedure in which part of the intestine is brought out to the surface of the abdomen.

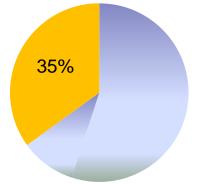




#### **Wound Care**

Wound care products include dressings, which are attached to the wound using gauze or a built-in adhesive. Skin care products include disinfectant liquids and lotions.

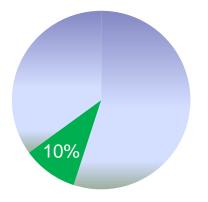




#### **Continence Care**

Continence products include intermittent catheters to help users empty their bladder quickly and easily. It also includes urine bags to help users collect leakage.







# The Ambition Plan evolves around 5 main strategic themes and a number of commercial priorities to support them

- 1 Raise productivity
- Increase coverage
- Grow the market
- 4 Pursue new opportunities
- 5 Train and retain



## And we have built a robust organizational structure to execute on both our short term tactical objectives and our long term strategic ambitions

Vagn Heiberg SVP Region China

Jesper L. Thomsen
Director
Chronic Care

Mikkel D. Heuer
Director
Wound Care

Michael J. P. Holtze
Director
Business Support

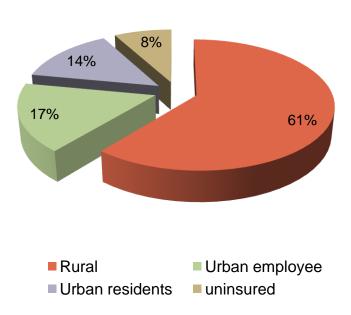
AP von Scholten Illum Director Strategy & BD

Hu Zhan
Head of Public and
Regulatory Affairs



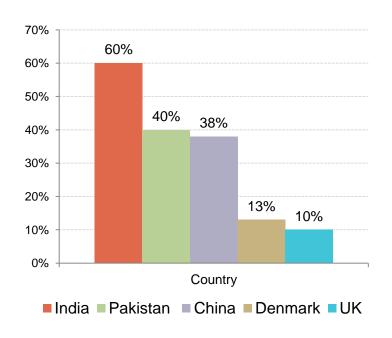
#### The current reimbursement status is "wide coverage, low benefit level" with a future trend of getting more funding from both central and provincial governments

Different reimbursement schemes in China



**Data Source: China Health Insurance Research Association** 

OOP as % in total health expenditure

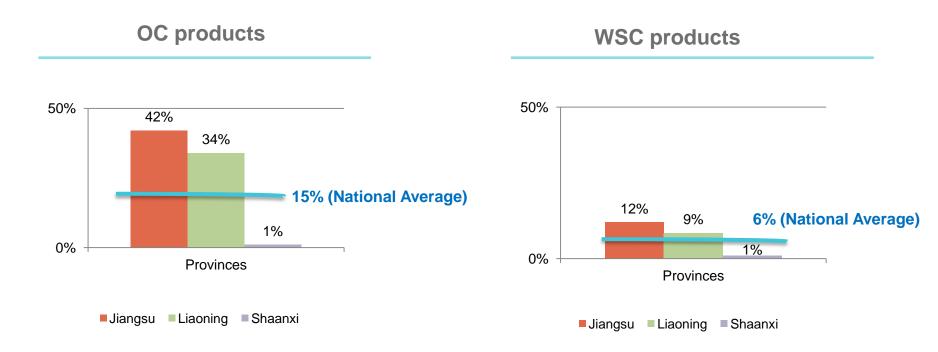


Data Source: WHO



## OC enjoy a better reimbursement status than WSC, as it is recognized to be "must have" for a fixed number of patients

#### Current CP product reimbursement status in China



Note: The GDP ranking: Jiangsu 2<sup>nd</sup> Liaoning 7<sup>th</sup>, Shaanxi 16<sup>th</sup>

Data Source: 1, China Health Insurance Research Association 2, China prevention medicine volume 7 2012



#### **Business Support China**

Business Support Director

Compliance Manager

Finance & Admin Department

Accounts R
Accounts P
Tax
Controlling
Admin

Distribution/ Warehousing

Pick, Pack and ship goods SCM support function Commercial Department

Distributor
Management
Tender
management
Operations and
Data

IT Department

Support Infrastructure Hardware Training Department

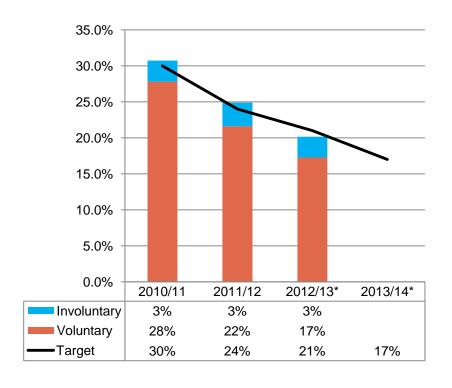
Training
Sales reps
Sales mgmt
Coaching
E-learning
systems

HR Department

Recruiting
Compensation &
Benefit
HR Program's
Communication



One of our key strategic themes is to reduce employee turnover, and in the past years we have been able to reduce the turnover rate dramatically by improving leadership skills and by optimizing the compensation and benefits packages



Drivers for reduction in turnover

Improved Middle
Mgmt Leadership

- Leading to Win
- People Survey
- PDP

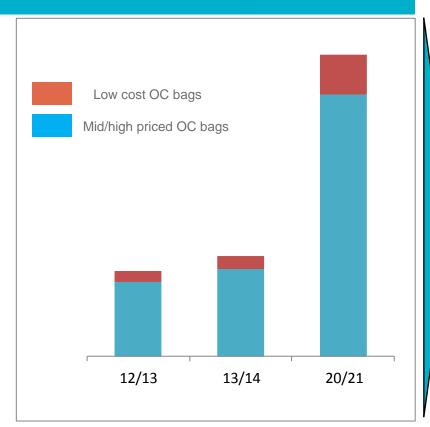
Compensation and Benefits

- Formulating Strategy
- Set up new structure



## OC market growth is mainly driven by an improving healthcare system and changes in population

#### Market size and growth



#### **Market dynamics**

#### Market value growth drivers

- Aging of population
- Number of surgeries increasing 0-5%
- · Product upgrading in hospitals
- · Improvement of reimbursement system

#### **Main competitors**













## By expanding our Direct to Consumer 24/7 business we will gain a stronger position in the growing community market

- Coloplast China already has a welldeveloped Direct to Consumer (DtC24/7) sales platform.
- CARE has been launched
- Increase the number of OTC stores and independent pharmacies
- Consumer marketing





#### In Continence Care we will focus on the most important Rehabilitation Centers and Departments in China to increase the use of intermittent catheters in China



#### Rehab. Status

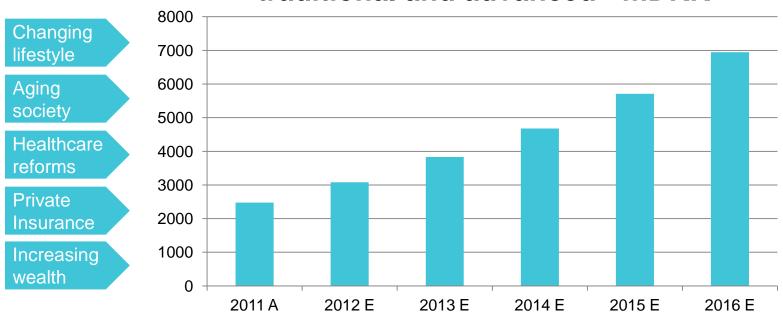
- Top 20 Rehab hospitals/ Departments
- Approx. 2,200 beds
- 60 % of patients are SCI patients





## In Wound Care the overall development trends in China are still expected to be favorable to Coloplast in the years ahead

### Total China wound care market – traditional and advanced - mDKK



Note: Category in Espicom is "Bandages and dressings"

Sources: China Medical device market Q1 2013, Espicom (exchange rate 1USD: 5.7DKK)



## While our WC team is stronger than ever it is also facing the toughest competition ever – mainly from international players

#### Player rank estimate\* H1 FY12/13



#### Comments

- ➤ No strong local competitors on the short term (1-2 years)
- ➤on the medium term (3-5 years) strong domestic competitors is expected



## In FY 12/13 we set out with the ambition to retain our leading position in moist wound healing for chronic wounds

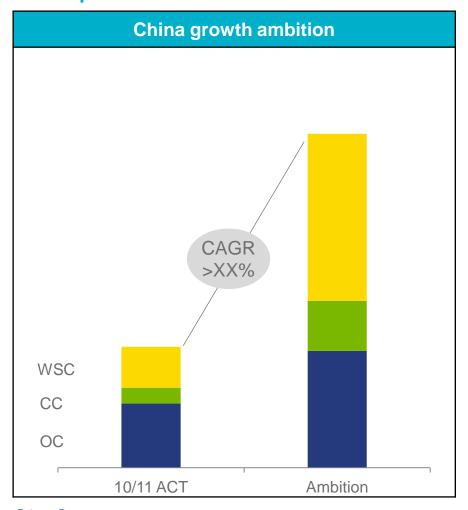
- 1 Realizing the potential in our stronghold indications
  - Build Biatain
  - Grow Comfeel
- Developing new business areas
  - Build business with doctors
  - Execute AtH community project
- 3 Winning in key accounts
  - Develop partnerships and KOL forums
- Expanding our coverage and growing the market
  - Expand the sales force



With an underlying theme of retaining, encouraging and developing employees trough improved incentive and training systems



We expect the growth journey to continue, and Region China's Ambition Plan lays out the strategic direction for developing China into becoming one of the top 5 markets for Coloplast









# Questions



#### Our mission

Making life easier for people with intimate healthcare needs

#### Our values

Closeness... to better understand

Passion... to make a difference

Respect and responsibility... to guide us

Our vision

Setting the global standard for listening and responding

